



Quarterly Financial Statements

Club Bondi Junction
Q3 2026

Basis of Preparation

This report is prepared solely for the confidential use of Club Bondi Junction. In the preparation of this report The CFO Collective Pty Ltd has relied upon the unaudited financial and non-financial information provided to them. The analysis and report must not be recited or referred to in whole or in part in any other document. The analysis and report must not be made available, copied or recited to any other party without our express written permission. The CFO Collective Pty Ltd neither owes nor accepts any duty to any other party and shall not be liable for any loss, damage or expense of whatsoever nature which is caused by their reliance on the report or the analysis contained herein.

Liability limited by a scheme approved under Professional Standards Legislation

Quarterly Profit and Loss

PROFIT & LOSS	Q3 2026	2026 (YTD)
Revenue		
Sales - Bar	\$200,403	\$579,201
Sundry Income	\$27,095	\$83,546
Poker Machines	\$179,025	\$587,225
Sales - Function Centre Hire	\$20,173	\$52,007
Tab Income	-\$1,591	\$2,522
Membership Income	\$3,339	\$9,172
Keno Income	\$2,469	\$8,654
Rebate - Alcoholic Beverages	\$14,432	\$44,844
Rebate - Non-alcoholic Beverages	\$165	\$360
Rebate - Other	\$2,896	\$7,740
Total Revenue	\$448,406	\$1,375,271
Cost of Sales		
COGS - Beverages Alcoholic	\$101,251	\$267,074
Member Promotions	\$45,074	\$138,913
Points Redeemed	\$9,256	\$23,071
COGS - Beverages Non-alcoholic	\$850	\$2,523
Total Cost of Sales	\$156,430	\$431,581
Gross Profit Before Depreciation	\$291,976	\$943,689
Expenses		
Entertainment	\$18,991	\$61,284
Advertising & Marketing	\$3,538	\$12,040
Accounting & Auditing	\$17,260	\$47,260
Bank Charges	\$1,569	\$4,295
Cleaning Expenses	\$16,095	\$48,063
Computer Expenses	\$12,780	\$30,408
Fees, Licences & Permits	\$388	\$1,930
General Expenses	\$44	\$1,478
Insurance	\$20,564	\$64,812
Legal Expenses	\$4,800	\$4,800
Light, Power & Gas	\$444	\$33,061
Freight, Courier & Postage	\$2,351	\$7,391
Printing & Stationery	\$2,613	\$9,395
Repairs & Maintenance	\$4,825	\$21,175
Security Expenses	\$255	\$765
Subscriptions	\$36,834	\$117,758
Superannuation Contributions	\$23,330	\$68,350
Uniforms	\$0	\$2,160
Telephone & Internet	\$1,025	\$3,096
Rubbish & Waste Removal	\$3,499	\$14,608
Staff Training & Development	\$0	\$7,031
Travel - National	\$23	\$55
Wages & Salaries	\$203,612	\$612,964
Staff Amenities	\$5	\$1,104
Donations	\$1,000	\$2,057
Office Expenses	\$1,005	\$1,005
honorarium	\$3,050	\$9,150
Supplies	\$1,934	\$6,250

	Q3 2026	2026 (YTD)
Director Meals & Drinks	\$1,955	\$8,358
Manager Meals	\$3,650	\$10,216
Banking Variance	\$261	\$316
Account Charge	\$759	\$2,664
Sponsorship	\$255	\$255
Decorations	\$636	\$2,326
Bar Sundries	\$1,659	\$2,766
Gifts & Flowers	\$206	\$448
Total Expenses	\$391,214	\$1,221,094
Operating Profit Before Depn & Amort.	-\$99,239	-\$277,405
Other Income		
Net Rent - Units	\$30,102	\$88,137
Net Rent - Commercial	\$147,701	\$427,436
EBITDA	\$78,565	\$238,168
Depreciation & Amortisation	\$197,228	\$584,703
Earnings Before Interest & Tax	-\$118,664	-\$346,535
Interest Expenses		
Interest Paid	\$2,299	\$2,315
Interest on lease liability	\$4,704	\$16,715
Earnings Before Tax	-\$125,666	-\$365,565
Tax Expenses		
Poker Machine Tax	\$873	\$873
Earnings After Tax	-\$126,539	-\$366,438
Net Income	-\$126,539	-\$366,438

BALANCE SHEET

Sep 2026

ASSETS	
Cash & Equivalents	\$1,298,649
Accounts Receivable	\$43,145
Inventory	\$49,005
Other Current Assets	\$257,221
Total Current Assets	\$1,648,020
Fixed Assets	\$14,820,129
Investments or Other Non-Current Assets	\$1
Total Non-Current Assets	\$14,820,130
Total Assets	\$16,468,150
LIABILITIES	
Accounts Payable	\$277,798
Other Current Liabilities	\$170,630
Total Current Liabilities	\$448,429
Long Term Debt	\$19,542,673
Other Non-Current Liabilities	\$79,230
Total Non-Current Liabilities	\$19,621,903
Total Liabilities	\$20,070,331
EQUITY	
Retained Earnings	-\$6,675,287
Current Earnings	-\$366,438
Other Equity	\$3,439,543
Total Equity	-\$3,602,181
Total Liabilities & Equity	\$16,468,150