



Quarterly Financial Statements

Club Bondi Junction
Q4 2025

Basis of Preparation

This report is prepared solely for the confidential use of Club Bondi Junction. In the preparation of this report The CFO Collective Pty Ltd has relied upon the unaudited financial and non-financial information provided to them. The analysis and report must not be recited or referred to in whole or in part in any other document. The analysis and report must not be made available, copied or recited to any other party without our express written permission. The CFO Collective Pty Ltd neither owes nor accepts any duty to any other party and shall not be liable for any loss, damage or expense of whatsoever nature which is caused by their reliance on the report or the analysis contained herein.

Liability limited by a scheme approved under Professional Standards Legislation

Quarterly Profit and Loss

PROFIT & LOSS	Q4 2025	2025
Revenue		
Sales - Bar	\$178,375	\$706,188
Sundry Income	\$29,726	\$98,898
Poker Machines	\$139,332	\$607,645
Sales - Function Centre Hire	\$26,583	\$46,294
Tab Income	\$4,649	\$9,442
Membership Income	\$3,825	\$16,250
Keno Income	\$2,891	\$10,005
Rebate - Alcoholic Beverages	\$13,315	\$51,688
Rebate - Other	\$2,211	\$8,899
Total Revenue	\$400,906	\$1,555,310
Cost of Sales		
COGS - Beverages Alcoholic	\$78,433	\$272,052
Member Promotions	\$52,411	\$170,267
Points Redeemed	\$12,602	\$23,232
COGS - Beverages Non-alcoholic	\$428	\$488
Total Cost of Sales	\$143,875	\$466,038
Gross Profit Before Depreciation	\$257,031	\$1,089,271
Expenses		
Entertainment	\$18,763	\$52,922
Advertising & Marketing	\$5,398	\$40,550
Accounting & Auditing	\$17,200	\$66,855
Property Development Expenses	\$0	\$9,918
Bank Charges	\$1,468	\$5,903
Cleaning Expenses	\$15,337	\$63,619
Computer Expenses	\$9,078	\$17,646
Internet & Web Hosting	\$0	\$140
Consultancy Fees	\$1,000	\$20,791
Fees, Licences & Permits	\$62	\$1,363
General Expenses	\$933	\$1,714
Insurance	\$22,936	\$79,673
Legal Expenses	\$3,205	\$7,185
Light, Power & Gas	\$46,658	\$183,135
Freight, Courier & Postage	\$2,116	\$4,392
Printing & Stationery	\$2,013	\$13,943
Repairs & Maintenance	\$7,474	\$26,536
Security Expenses	\$255	\$1,352
Subscriptions	\$38,208	\$161,754
Superannuation Contributions	\$23,603	\$85,243
Uniforms	\$0	\$55
Telephone & Internet	\$1,024	\$4,560
Rubbish & Waste Removal	\$5,696	\$12,172
Staff Training & Development	\$0	\$8,396
Travel - National	\$4	\$359
Wages & Salaries	\$201,886	\$787,774
Staff Amenities	\$172	\$933
Donations	\$1	\$781
Office Expenses	\$247	\$1,285

	Q4 2025	2025
honorarium	\$3,050	\$11,600
Supplies	\$3,253	\$8,810
Director Meals & Drinks	\$2,817	\$5,399
Manager Meals	\$8,325	\$8,325
Banking Variance	-\$27	-\$4,812
Account Charge	\$993	\$2,578
Sponsorship	\$1,136	\$4,545
Decorations	\$1,153	\$1,547
Bar Sundries	\$451	\$2,358
Total Expenses	\$445,886	\$1,701,298
Operating Profit Before Depn & Amort.	-\$188,855	-\$612,026
Other Income		
Asset Sales 2020	\$0	\$66,842
Rent Received - Residential	\$36,846	\$134,082
Rent Received - Salon Lane	\$135,944	\$531,123
Rent Received - Leafe Café	\$62,909	\$251,397
Rates & Taxes	-\$68,159	-\$278,670
EBITDA	-\$21,314	\$92,748
Depreciation & Amortisation	\$201,491	\$800,284
Earnings Before Interest & Tax	-\$222,805	-\$707,536
Interest Expenses		
Interest Paid	\$17	\$28
Earnings Before Tax	-\$222,822	-\$707,564
Net Income	-\$222,822	-\$707,564

BALANCE SHEET

Dec 2025

ASSETS	
Cash & Equivalents	\$1,317,071
Accounts Receivable	\$275,042
Inventory	\$53,061
Other Current Assets	\$133,552
Total Current Assets	\$1,778,726
Fixed Assets	\$15,376,599
Investments or Other Non-Current Assets	\$1
Total Non-Current Assets	\$15,376,600
Total Assets	\$17,155,327
LIABILITIES	
Accounts Payable	\$185,157
Other Current Liabilities	\$126,892
Total Current Liabilities	\$312,050
Long Term Debt	\$19,676,449
Other Non-Current Liabilities	\$80,897
Total Non-Current Liabilities	\$19,757,346
Total Liabilities	\$20,069,396
EQUITY	
Retained Earnings	-\$5,646,048
Current Earnings	-\$707,564
Other Equity	\$3,439,543
Total Equity	-\$2,914,069
Total Liabilities & Equity	\$17,155,327